

Appendix 1

Portfolio	Service	Total 2015-16		Total 2016-17		Total 2017-18		Total 2018-19		Total 2019-20	
		£,000	% of Total	£,000	% of Total	£,000	% of Total	£,000	% of Total	£,000	% of Total
Children's Services	LA Care Services	7,719	2.3%	7,809	2.4%	7,809	2.4%	7,809	2.4%	7,809	2.3%
	LA Children in Care	2,733	0.8%	3,239	1.0%	3,465	1.1%	3,571	1.1%	3,581	1.1%
	LA Children in Need	9,308	2.8%	9,522	2.9%	9,302	2.8%	9,302	2.8%	9,302	2.8%
	LA Family Resilience	1,026	0.3%	1,644	0.5%	1,642	0.5%	1,642	0.5%	1,642	0.5%
	LA Management & Overheads	13,160	3.9%	10,849	3.3%	11,955	3.6%	11,955	3.6%	11,955	3.6%
	LA Prevention & Commissioning	19,841	5.9%	21,434	6.5%	21,069	6.4%	20,878	6.3%	21,696	6.5%
	LA Quality, Standards & Performance	2,034	0.6%	2,068	0.6%	2,056	0.6%	2,056	0.6%	2,056	0.6%
	CYP Children's (LA) Unallocated Budget	(610)	-0.2%	(751)	-0.2%	(960)	-0.3%	(960)	-0.3%	(960)	-0.3%
Children's Services Total		55,211	16.5%	55,815	16.8%	56,338	17.1%	56,253	17.1%	57,081	17.0%
Community Engagement	Community Safety	1,905	0.6%	1,697	0.5%	1,595	0.5%	1,580	0.5%	1,580	0.5%
	Cultural Services	5,359	1.6%	5,126	1.5%	4,564	1.4%	4,399	1.3%	4,274	1.3%
	LA Universal Youth Services	225	0.1%	199	0.1%	198	0.1%	198	0.1%	198	0.1%
	Localities & Community Engagement	1,908	0.6%	1,302	0.4%	1,229	0.4%	1,229	0.4%	1,229	0.4%
	Operations	1,459	0.4%	1,378	0.4%	1,378	0.4%	1,333	0.4%	1,333	0.4%
	Registrars/Coroners	516	0.2%	485	0.1%	443	0.1%	423	0.1%	403	0.1%
	Resilience Team	184	0.1%	179	0.1%	178	0.1%	178	0.1%	178	0.1%
	Wellbeing Centre	295	0.1%	294	0.1%	297	0.1%	297	0.1%	297	0.1%
	Community Engagement Unallocated Budget	(132)	0.0%	(347)	-0.1%	(530)	-0.2%	(530)	-0.2%	(530)	-0.2%
Community Engagement Total		11,720	3.5%	10,312	3.1%	9,354	2.8%	9,109	2.8%	8,964	2.7%
Education & Skills - Dedicated Schools Grant (DSG)	DSG Children & Families	1,286	0.4%	1,286	0.4%	1,286	0.4%	1,286	0.4%	1,286	0.4%
	DSG LSP Schools ISB	315,259	94.2%	318,759	96.1%	318,759	96.9%	318,759	96.7%	318,759	94.9%
	Fair Access & Youth Provision	913	0.3%	913	0.3%	913	0.3%	913	0.3%	913	0.3%
	Learning Trust	4,369	1.3%	4,369	1.3%	4,369	1.3%	4,369	1.3%	4,369	1.3%
	Management (DSG Learning, Skills & Prevention)	(380,905)	-113.8%	(384,390)	-115.9%	(384,390)	-116.9%	(384,390)	-116.6%	(384,390)	-114.4%
	Prevention & Commissioning	31,752	9.5%	31,752	9.6%	31,752	9.7%	31,752	9.6%	31,752	9.5%
	School & Academy Relationships	1,508	0.5%	1,508	0.5%	1,508	0.5%	1,508	0.5%	1,508	0.4%
	SEN	23,572	7.0%	23,572	7.1%	23,572	7.2%	23,572	7.1%	23,572	7.0%
Education & Skills - Dedicated Schools Grant (DSG) Total		(2,247)	-0.7%	(2,232)	-0.7%	(2,232)	-0.7%	(2,232)	-0.7%	(2,232)	-0.7%
Education and Skills - Local Authority	Client Transport Central Costs	1,600	0.5%	1,600	0.5%	1,600	0.5%	1,600	0.5%	1,600	0.5%
	Culture & Lrng - Adult Lrng (Ext Funded)	(39)	0.0%	(43)	0.0%	(47)	0.0%	(47)	0.0%	(47)	0.0%
	Home to School Transport	12,091	3.6%	11,796	3.6%	11,468	3.5%	11,468	3.5%	11,468	3.4%
	LA Children's Partnerships	683	0.2%	683	0.2%	619	0.2%	619	0.2%	619	0.2%
	LA Fair Access & Youth Provision	1,885	0.6%	1,662	0.5%	1,540	0.5%	1,540	0.5%	1,540	0.5%
	LA Learning Trust	3,031	0.9%	2,672	0.8%	2,502	0.8%	2,402	0.7%	2,302	0.7%
	LA Management (Learning Skills & Prevention)	3,341	1.0%	3,302	1.0%	3,221	1.0%	3,221	1.0%	3,221	1.0%
	LA Prevention & Commissioning	14,087	4.2%	12,438	3.8%	11,454	3.5%	11,339	3.4%	11,154	3.3%
	LA SEN	1,579	0.5%	1,490	0.4%	1,223	0.4%	1,223	0.4%	1,223	0.4%
	Skills Agenda	27	0.0%	27	0.0%	27	0.0%	27	0.0%	27	0.0%
	Education & Skills LA Unallocated Budget	(337)	-0.1%	(606)	-0.2%	(1,827)	-0.6%	(1,827)	-0.6%	(1,827)	-0.5%
Education & Skills - Local Authority Total		37,948	11.3%	35,022	10.6%	31,780	9.7%	31,565	9.6%	31,280	9.3%

Health & Wellbeing	Adult Mental Health Needs	5,306	1.6%	5,699	1.7%	6,092	1.9%	6,092	1.8%	6,092	1.8%
	Assessment & Care Management	11,485	3.4%	11,595	3.5%	10,595	3.2%	10,595	3.2%	10,595	3.2%
	Commissioning & Service Improvement	5,675	1.7%	2,717	0.8%	2,975	0.9%	2,975	0.9%	2,975	0.9%
	Learning Disabilities	38,811	11.6%	41,157	12.4%	41,027	12.5%	42,102	12.8%	43,830	13.0%
	Localities & Safer Communities	1	0.0%	1	0.0%	1	0.0%	1	0.0%	1	0.0%
	Older People (inc OP Mental Health)	44,508	13.3%	48,510	14.6%	48,956	14.9%	50,518	15.3%	52,793	15.7%
	Physical & Sensory Disabilities	9,742	2.9%	12,336	3.7%	12,609	3.8%	13,155	4.0%	13,690	4.1%
	Specialist Services	4,070	1.2%	4,147	1.3%	4,216	1.3%	4,216	1.3%	4,216	1.3%
	Supporting People	2,531	0.8%	2,531	0.8%	2,531	0.8%	531	0.2%	531	0.2%
	Health & Wellbeing Unallocated Budget	388	0.1%	(201)	-0.1%	(1,159)	-0.4%	(1,159)	-0.4%	(1,159)	-0.3%
Health and Wellbeing Total		122,516	36.6%	128,492	38.7%	127,843	38.9%	129,026	39.1%	133,565	39.8%
Leader	Business Services Plus Transform Saving	(1)	0.0%	(4)	0.0%	(10)	0.0%	(10)	0.0%	(10)	0.0%
	Growth & Strategy	453	0.1%	648	0.2%	541	0.2%	561	0.2%	561	0.2%
	Chief Executives Office	574	0.2%	574	0.2%	574	0.2%	563	0.2%	563	0.2%
	Enterprise	1,801	0.5%	1,801	0.5%	1,826	0.6%	1,826	0.6%	1,826	0.5%
	Strategy & Policy	2,875	0.9%	2,738	0.8%	2,737	0.8%	2,682	0.8%	2,682	0.8%
	Leader Unallocated Budget	0	0.0%	65	0.0%	59	0.0%	59	0.0%	59	0.0%
	Strategic Business Planning & Commercial Development	(6)	0.0%	(16)	0.0%	(33)	0.0%	(33)	0.0%	(33)	0.0%
	Leader Total		5,695	1.7%	5,805	1.8%	5,694	1.7%	5,648	1.7%	5,648
Planning & Environment	Assurance	(522)	-0.2%	(534)	-0.2%	(551)	-0.2%	(551)	-0.2%	(551)	-0.2%
	Environment Services	17,733	5.3%	10,631	3.2%	10,106	3.1%	9,958	3.0%	9,860	2.9%
	Regeneration & Infrastructure	77	0.0%	77	0.0%	77	0.0%	77	0.0%	77	0.0%
	Growth & Strategy	381	0.1%	310	0.1%	380	0.1%	322	0.1%	322	0.1%
	Strategic Business Planning & Commercial Development	793	0.2%	693	0.2%	532	0.2%	420	0.1%	420	0.1%
	Planning & Environment Unallocated Budget	0	0.0%	(11)	0.0%	(11)	0.0%	(11)	0.0%	(11)	0.0%
Planning & Environment Total		18,461	5.5%	11,167	3.4%	10,532	3.2%	10,214	3.1%	10,116	3.0%
Resources	Assurance	2,812	0.8%	2,576	0.8%	1,861	0.6%	1,520	0.5%	1,070	0.3%
	Business Services Plus Transform Saving	(157)	0.0%	(542)	-0.2%	(970)	-0.3%	(1,170)	-0.4%	(1,270)	-0.4%
	Operations	11,314	3.4%	11,062	3.3%	10,749	3.3%	10,395	3.2%	10,395	3.1%
	Enterprise	560	0.2%	515	0.2%	492	0.1%	449	0.1%	449	0.1%
	Commercial	424	0.1%	424	0.1%	424	0.1%	424	0.1%	424	0.1%
	Consultancy Services	7,652	2.3%	8,408	2.5%	8,272	2.5%	8,172	2.5%	8,172	2.4%
	Headquarters Transform Saving (Resources)	0	0.0%	(3)	0.0%	(8)	0.0%	(8)	0.0%	(8)	0.0%
	Regeneration and Infrastructure	161	0.0%	161	0.0%	161	0.0%	161	0.0%	161	0.0%
	Resources Unallocated Budget	(2)	0.0%	393	0.1%	385	0.1%	385	0.1%	385	0.1%
Resources Total		22,763	6.8%	22,993	6.9%	21,365	6.5%	20,327	6.2%	19,777	5.9%
Transportation	Environment Services	41	0.0%	168	0.1%	84	0.0%	22	0.0%	22	0.0%
	Regeneration & Infrastructure	103	0.0%	103	0.0%	103	0.0%	103	0.0%	103	0.0%
	Growth & Strategy	986	0.3%	822	0.2%	822	0.2%	822	0.2%	822	0.2%
	Transport Services	26,219	7.8%	26,317	7.9%	26,844	8.2%	26,865	8.1%	27,170	8.1%
	Strategic Business Planning & Commercial Development	(167)	0.0%	(325)	-0.1%	(960)	-0.3%	(960)	-0.3%	(960)	-0.3%
	Transportation Unallocated Budget	0	0.0%	(626)	-0.2%	(826)	-0.3%	(1,026)	-0.3%	(1,381)	-0.4%
Transportation Total		27,183	8.1%	26,459	8.0%	26,067	7.9%	25,826	7.8%	25,776	7.7%
Total Net Portfolio Budget		299,251	89.4%	293,834	88.6%	286,742	87.2%	285,737	86.6%	289,975	86.3%

Corporate Costs	Corporate Costs	6,874	2.1%	12,211	3.7%	16,867	5.1%	22,016	6.7%	29,028	8.6%
	Treasury Mgt & Capital Financing	29,274	8.7%	26,024	7.8%	25,224	7.7%	21,558	6.5%	17,718	5.3%
Corporate Costs Total		36,148	10.8%	38,236	11.5%	42,091	12.8%	43,574	13.2%	46,746	13.9%
Net Operating Budget		335,398	100.2%	332,069	100.1%	328,832	100.0%	329,310	99.9%	336,721	100.2%
Use of Reserves	Earmarked Reserves	(300)	-0.1%	(1,500)	-0.5%	0	0.0%	0	0.0%	0	0.0%
	Non-Earmarked Reserves	(404)	-0.1%	1,105	0.3%	111	0.0%	455	0.1%	(772)	-0.2%
Use of Reserves Total		(704)	-0.2%	(395)	-0.1%	111	0.0%	455	0.1%	(772)	-0.2%
Net Budget Requirement		334,694	100.0%	331,674	100.0%	328,943	100.0%	329,765	100.0%	335,949	100.0%
Financed By	Council Tax Surplus	(3,459)	-1.0%	(2,657)	-0.8%	0	0.0%	0	0.0%	0	0.0%
	Education Service Grant	(5,513)	-1.6%	(5,075)	-1.5%	(4,997)	-1.5%	(4,177)	-1.3%	(3,362)	-1.0%
	Locally Retained Business Rates	(17,575)	-5.3%	(16,588)	-5.0%	(18,057)	-5.5%	(18,084)	-5.5%	(18,663)	-5.6%
	New Homes Bonus	(2,891)	-0.9%	(3,616)	-1.1%	(3,641)	-1.1%	(2,288)	-0.7%	(2,195)	-0.7%
	Other Un-Ringfenced Grants	(5,607)	-1.7%	(4,815)	-1.5%	(4,393)	-1.3%	(4,331)	-1.3%	(5,151)	-1.5%
	RSG	(41,823)	-12.5%	(23,713)	-7.1%	(8,078)	-2.5%	0	0.0%	(0)	0.0%
	Transition Grant	0	0.0%	(4,635)	-1.4%	(4,586)	-1.4%	0	0.0%	0	0.0%
	Top Up Grant	(25,181)	-7.5%	(25,391)	-7.7%	(25,890)	-7.9%	(26,654)	-8.1%	(16,557)	-4.9%
Financed By Total		(102,049)	-30.5%	(86,490)	-26.1%	(69,642)	-21.2%	(55,533)	-16.8%	(45,928)	-13.7%
Council Tax Requirement		(232,644)	-69.5%	(245,183)	-73.9%	(259,300)	-78.8%	(274,231)	-83.2%	(290,021)	-86.3%
Net Budget Requirement		(334,693)	-100.0%	(331,673)	-100.0%	(328,942)	-100.0%	(329,765)	-100.0%	(335,949)	-100.0%
Over/(Under) Budget		0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%